

# E

<b>ED</b>	<b>Emergency Department:</b> Medical treatment facility specializing in emergency medicine, the acute care of patients who present without prior appointment; either by their own means or by that of an ambulance
<b>EIA</b>	<b>Equality Impact Assessment:</b> The purpose of an Equality Impact Assessment is to improve the work of the Trust by making sure it does not discriminate and, where possible, promotes equality. It is a way to make sure individuals and teams think carefully about the likely impact of their work on service users and take action to improve activities, where appropriate
<b>EOI</b>	<b>Expression Of Interest:</b> a statement put forward by a company or investor if their intention to compete for an opportunity to do a job or become involved in a business
<b>EPRR</b>	<b>Emergency Preparedness, Resilience and Response:</b> The NHS needs to plan for, and respond to, a wide range of incidents and emergencies that could affect health or patient care. These could be anything from extreme weather conditions to an outbreak of an infectious disease or a major transport accident
<b>EPR</b>	<b>Electronic Patient Record System:</b> Means that all patient information will be available electronically, on screen, at any hospital, at any time
<b>ESG</b>	<b>Executive Steering Group:</b> An advisory committee comprised of senior industry leaders and key stakeholders to make strategic decisions
<b>Earned value</b>	A measure of progress that expresses costs committed and work achieved in the same units Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Earned value management</b>	A project control process, based on a structured approach to planning, cost collection and performance measurement. It facilitates the integration of project scope, time and cost objectives and the establishment of a baseline plan of performance measurement Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Emergent change</b>	Unplanned change that is managed by an organisation through incremental iterative or evolutionary approaches Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>End user</b>	The person or persons who will eventually use the Deliverables of a project. Deliverables are designed with end users in mind
<b>Enhance</b>	A risk response to an opportunity that involves proactive actions to increase the probability of the event occurring and/or the impact of the event should it occur
<b>Enterprise agility</b>	A condition of an organisation that is able to be flexible and responsive to drivers in its environment. Programme management enables enterprise agility. Also called 'corporate agility' or 'organisational agility' Source: 5 <sup>th</sup> Ed. of MSP
<b>Environment</b>	A collective term for the societal and/or organisational setting of a project, programme or portfolio. Also known as context

	Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Escalation</b>	The process by which issues are drawn to the attention of a higher level of management Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Estimate</b>	A forecast of the probable time or cost of completing work Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Estimating</b>	The use of a range of tools and techniques to produce forecasts of the probable time or cost of completing work Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Event-driven</b>	Control actions or reports that are triggered by a specific event Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge
<b>Executive Leads</b>	The executive lead is primarily concerned with ensuring that the workstream delivers the agreed business benefits and is responsible for ongoing management on behalf of the SRO to ensure that desired outcomes and objectives are delivered. They also act as a member of the Programme Steering Board
<b>Exception</b>	A situation where it can be forecast that there will be a deviation beyond the agreed tolerance levels for the project
<b>Exception plan</b>	Plan that often follows the exception report to plan the implementation of the recommended course of action for remedy of an exception situation
<b>Exception report</b>	A report prepared for the board by the project manager. The report details the exception situation, it's impact, options, recommendation and impact of the recommendation
<b>Execution phase</b>	The execution phase begins after activity approval and is the phase in which the team executes the project plan. Execution is typically the longest and most expensive phase in the project management life cycle
<b>Exploit</b>	A response to an opportunity that maximises both its probability and impact
<b>Extended life cycle</b>	A life cycle approach that adds an adoption phase to a linear or iterative life cycle with the purpose of ensuring the accountability and governance of the investment stays with the change teams until change is fully embedded. It provides the missing connection to benefit realisation in a linear life cycle and facilitates cooperation and knowledge sharing between change and business as usual teams Source: 7 <sup>th</sup> Ed. of the APM Body of Knowledge