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FBC	Full Business Case: A business case provides justification for undertaking a project or programme. It evaluates the benefit, cost and risk of alternative options and provides a rationale for the preferred solution
FIG	Finance Implementation Group
FOI	Freedom of Information: FOI is an extension of Freedom of Speech. It provides the public the right to request access to record information held by public sector organisations
FY	Financial Year: A year as reckoned for taxing or accounting purposes, for example the British tax year, reckoned from 6 April
Facilitation	An approach to working with groups in a collaborative way to create energy and make it easy for the group to solve problems Source: 7 th Ed. of the APM Body of Knowledge
Financial contingency	The financial allowance that the investing organisation(s) decides to make available to deal with identified and unidentified risks Source: 5 th Ed. of MSP
Finish-to-finish	A dependency in an activity network. It indicates that one activity cannot finish until another dependent activity has finished too
Finish-to-start	A dependency in an activity network indicating that one activity cannot start until another dependent activity has finished
Financial measure of benefit	A metric that enables benefit to be evaluated in financial terms, e.g., cash saved or revenue growth Source: 5 th Ed. of MSP
Fixed or non-recurring cost	A resource and associated cost that is not influenced by volume of business or quantity, for example a one-off capital cost Source: 7 th Ed. of the APM Body of Knowledge
Float	A term used to describe the flexibility with which an activity may be rescheduled. There are various types of float, such as total float and free float Source: 7 th Ed. of the APM Body of Knowledge
Forecast	A prediction of a defined future state typically related to the duration and out-turn cost of a project or programme Source: 7 th Ed. of the APM Body of Knowledge
Free float	Free Float is the amount of time that an activity can be delayed without delaying the early start date of any successor activity
Funding	The means by which the money required to undertake a project, programme or portfolio is secured and then made available as required Source: 7 th Ed. of the APM Body of Knowledge

Funding mechanism	The way(s) that the investing organisation(s) chooses to provide finances to the programme over time Source: 5 th Ed. of MSP
Future state	The defined future state of the organisation at the end of the programme and documented in the target operating model. Also called the 'to-be state' or 'end-state' Source: 5 th Ed. of MSP