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MD	Medical Director: A member of the board of an NHS organisation with a clinical background	
MDT	Multi-Disciplinary Team: A group of professionals from one or more clinical disciplines (consultants, psychiatrists, social workers etc) who make decisions together regarding recommended treatment of individual patients	
МН	Mental Health: The emotional and spiritual resilience which enables us to survive pain, disappointment, and sadness	
MIU	Minor Injuries Unit: Hospital unit providing treatment to injuries which need urgent attention but are not life-threatening	
MOU	Memorandum of Understanding: A Memorandum of Understanding sets out the nature of the partnership between parties. It provides a framework within which strategic issues of mutual interest can be addressed. It sets out shared ambition, agreed principles for engagement, the governance structure and terms of reference	
MSK	Musculoskeletal: Relating to or denoting the musculature and skeleton together	
MSP	Managing Successful Programmes	
Manage by exception	Manage by Exception is used by each level in the Project Organisation to manage the level below. The layer below should only notify the above management layer if there is a big issue that is outside their tolerance	
Management plan	A plan that sets out how an aspect of a project, programme or portfolio will be delivered, for example a configuration management plan. Individual management plans are component parts of the overall project management plan (PMP) that is the output of integrated planning Source: 7 th Ed. of the APM Body of Knowledge	
Management reserve	A sum of money that is part of overall cost contingency to cover the cost impact of unidentified risks, and potentially some already identified very low probability, very high impact risks. See also risk budget and contingency Source: 7 th Ed. of the APM Body of Knowledge	
Maturity model	An approach to understand the current capabilities, processes and behaviours deployed in the management of projects and to identify a structured path to increase the predictability of success Source: 7 th Ed. of the APM Body of Knowledge	
Milestone	A key event selected for its importance in the schedule commonly associated with tangible acceptance of deliverables Source: 7 th Ed. of the APM Body of Knowledge	
Minimum viable product	A product with just enough features to satisfy early users and to provide feedback for future product development	

	Source: 7 th Ed. of the APM Body of Knowledge	
Monte Carlo simulation	A technique often used in the estimation of overall risk for a project, programme or portfolio that enables the combined effect of estimating uncertainty and specific risk events to be predicted	
	Source: 7 th Ed. of the APM Body of Knowledge	